

Monthly Survey on Micro and Small Business Trends

January 2026 (results) & February 2026 (forecast)

<Survey Procedure>

Survey Date: February 2 - 9, 2026
Sample: JFC Customers (1,500 Micro and Small Businesses)
Valid Responses: 1,277 enterprises
Response Rate: 85.1%

■Contact Information

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[Respondents]

JFC Customer Micro and Small Businesses

[Industries & the number of workers of each respondent]

Manufacturing (less than 20 workers)

Wholesale Trade (less than 10 workers)

Retail Trade (less than 10 workers)

Restaurants (less than 10 workers)

Services (less than 20 workers)

Construction (less than 20 workers)

Transport (less than 20 workers)

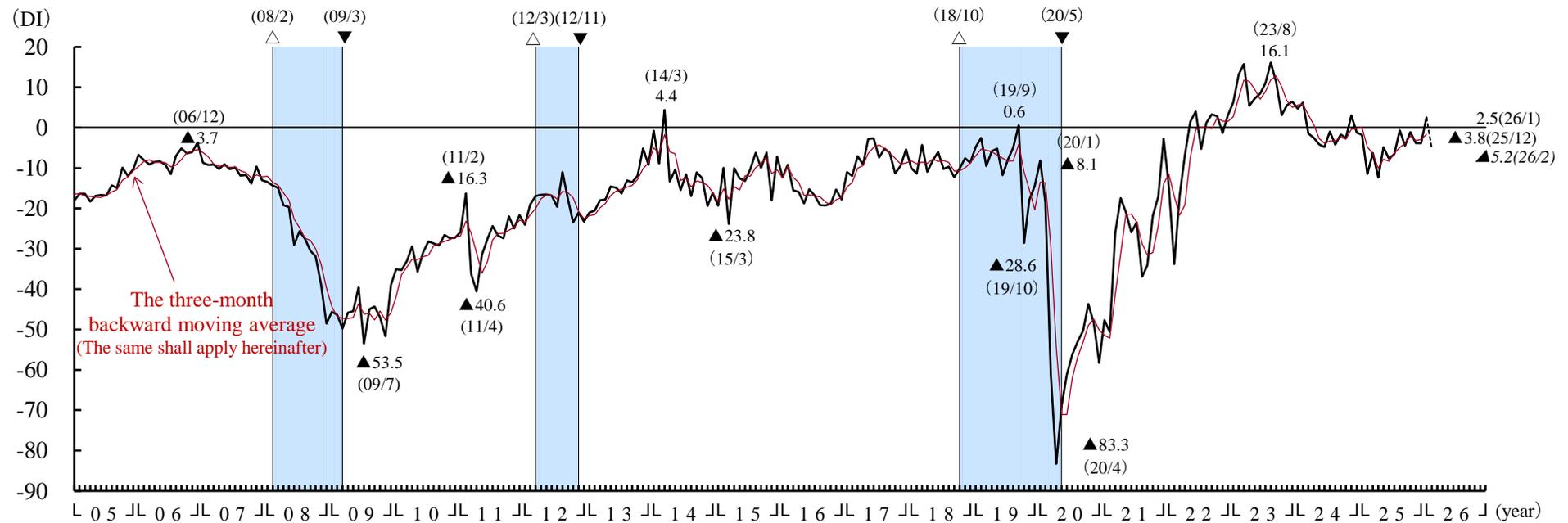
Note: Workers are employees and entrepreneurs / CEOs.

Responses are weighted by industry and by region so that the data represent the total number of micro and small enterprises according to "Economic Census" by the Statistics Bureau of Japan.

1 Sales

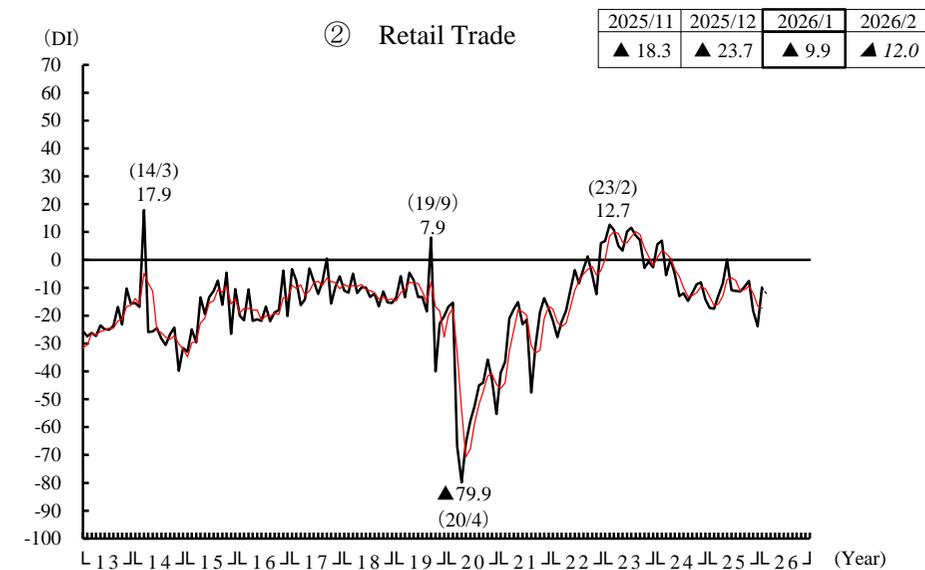
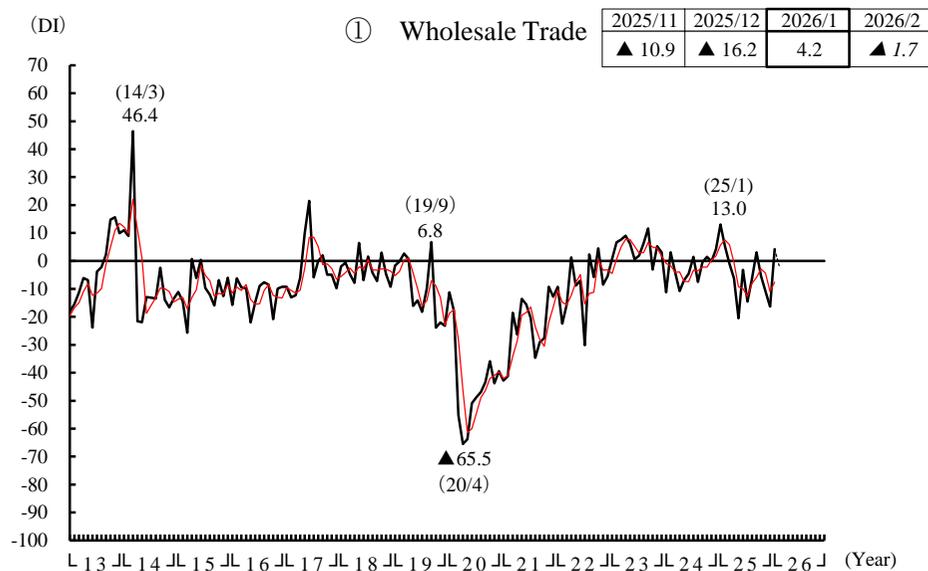
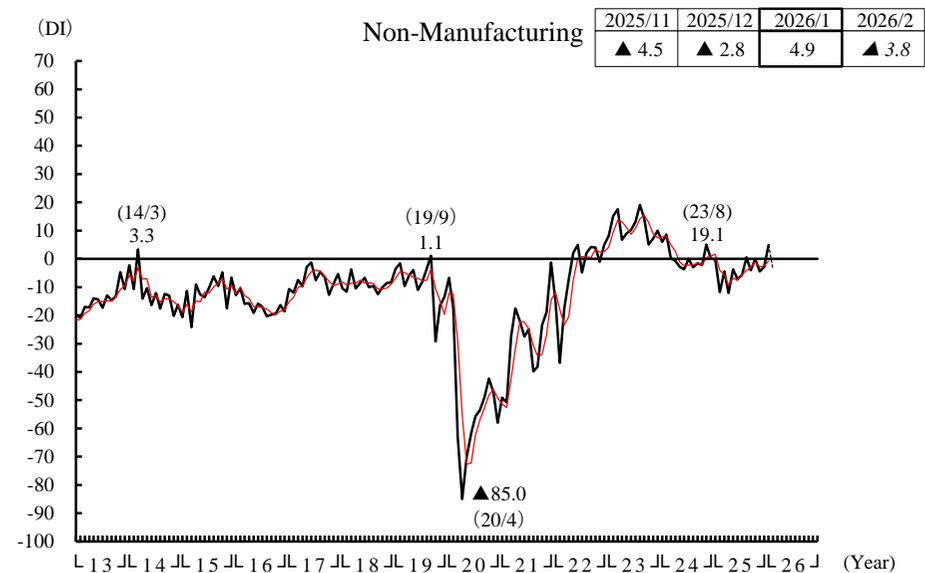
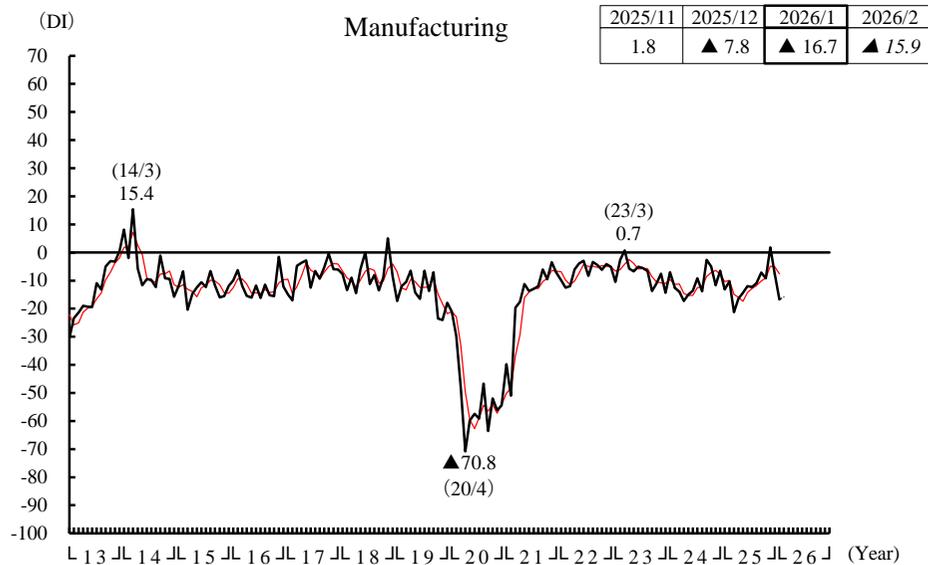
Figure 1 Sales DI (All Industries, Seasonally Adjusted)

| YYYYMM | 2025/1 | 2025/2 | 2025/3 | 2025/4 | 2025/5 | 2025/6 | 2025/7 | 2025/8 | 2025/9 | 2025/10 | 2025/11 | 2025/12 | 2026/1 | 2026/2 |
|----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|---------|---------|--------|--------|
| Result | ▲ 1.7 | ▲ 11.5 | ▲ 6.3 | ▲ 12.3 | ▲ 4.9 | ▲ 7.6 | ▲ 6.5 | ▲ 0.7 | ▲ 4.5 | ▲ 1.1 | ▲ 3.8 | ▲ 3.8 | 2.5 | - |
| Forecast | ▲ 5.1 | ▲ 5.7 | ▲ 4.4 | ▲ 9.7 | ▲ 15.6 | ▲ 10.2 | ▲ 11.7 | ▲ 6.8 | ▲ 6.3 | ▲ 0.1 | ▲ 3.9 | ▲ 3.6 | ▲ 8.3 | ▲ 5.2 |



Note: 1 DI = percentage of answering "Increase" minus percentage of answering "Decrease" for the question: "How are your sales compared with those of the same month of the last year?"

2 — is result and - - - - - is forecast. Italic indicates forecast. Shaded areas on graph are recession period. Δ is peak and \blacktriangledown is trough. The same shall apply hereinafter.



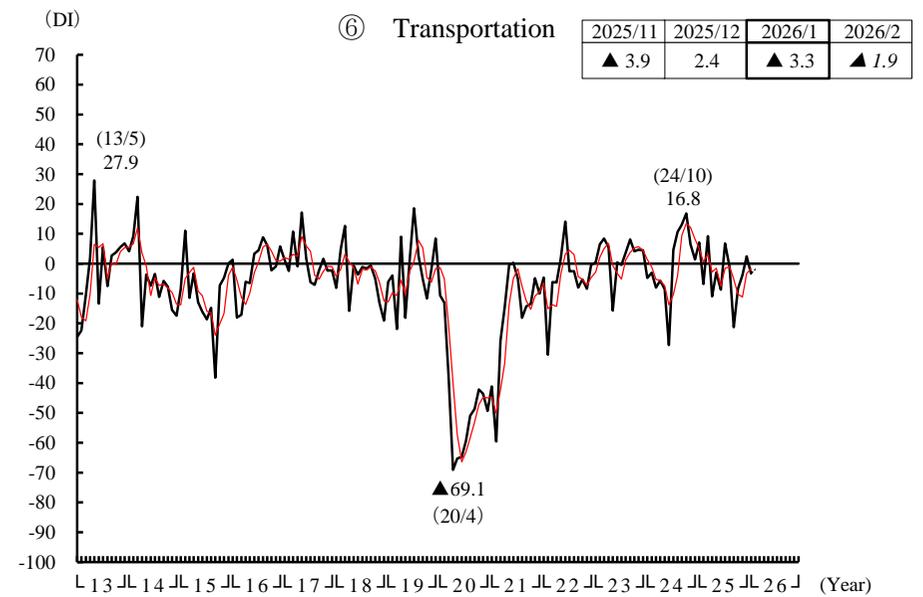
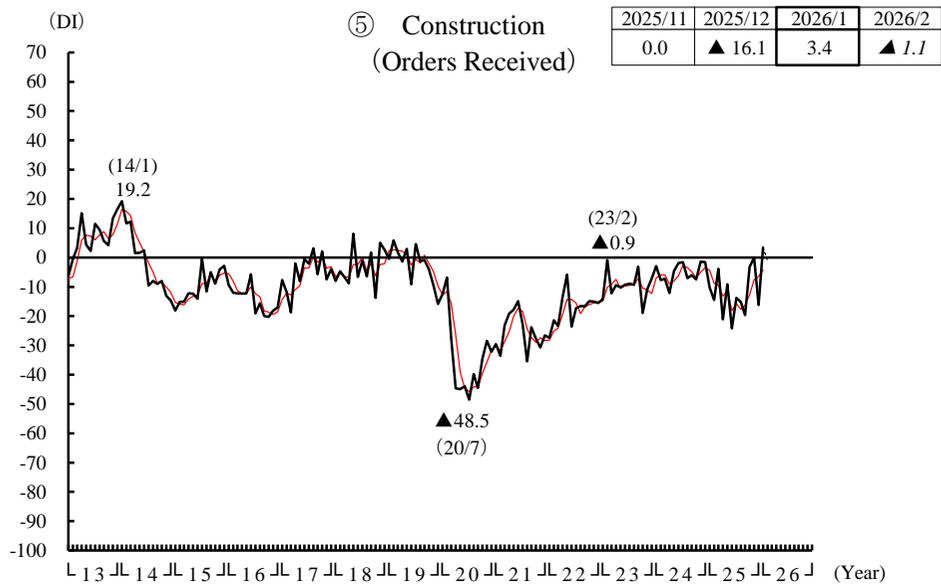
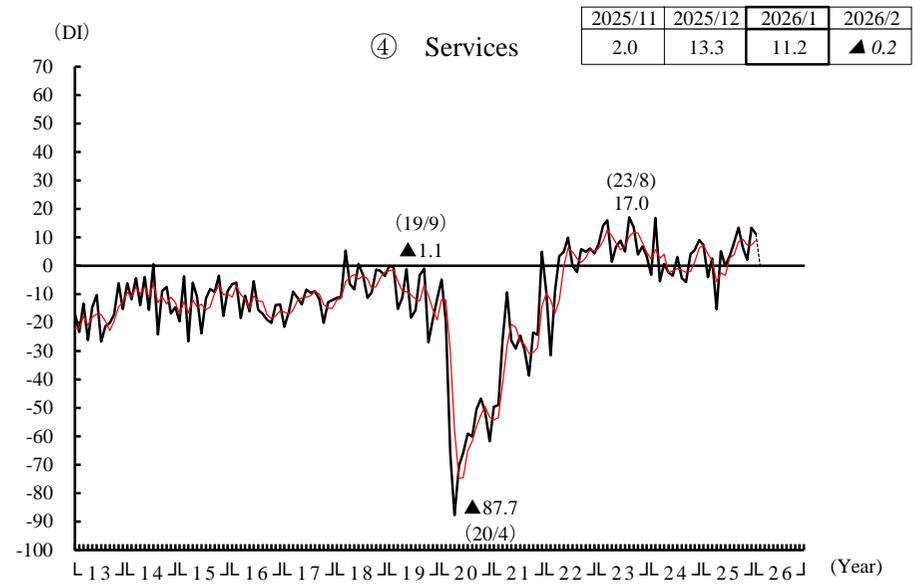
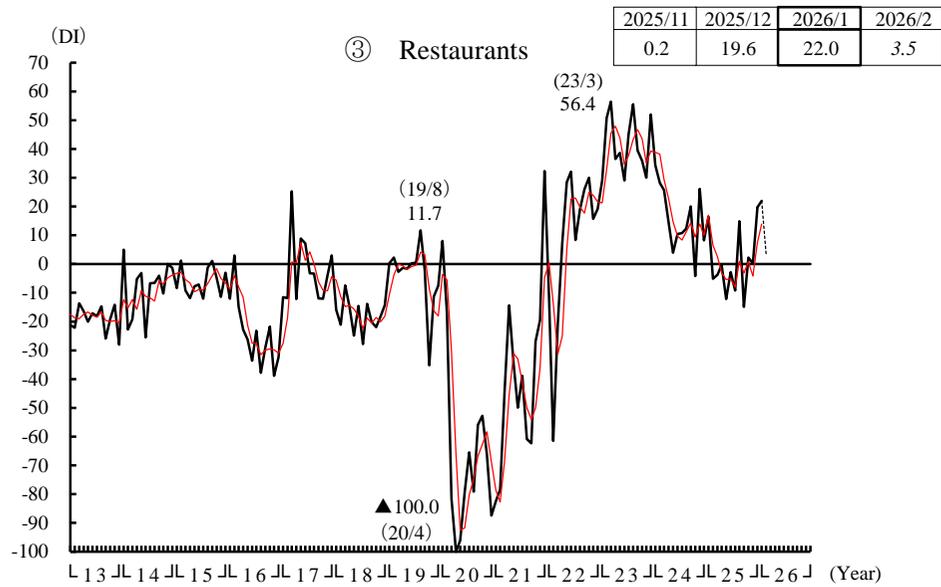


Table Sales DI Data (By Industry, Seasonally Adjusted)

| YYYY MM | (forecast) | | | | | | | | | | | | | | | | | | | |
|----------------------------------|------------|--------|--------|--------|--------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|--------|----------------------------------|
| | 2024 8 | 9 | 10 | 11 | 12 | 2025 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 2026 1 | 2 | |
| Manufacturing | ▲ 13.8 | ▲ 2.6 | ▲ 5.0 | ▲ 11.6 | ▲ 6.5 | ▲ 13.1 | ▲ 10.2 | ▲ 21.3 | ▲ 16.5 | ▲ 14.3 | ▲ 12.0 | ▲ 12.3 | ▲ 10.9 | ▲ 7.1 | ▲ 9.2 | 1.8 | ▲ 7.8 | ▲ 16.7 | ▲ 15.9 | Manufacturing |
| Metal & Machinery | ▲ 17.3 | ▲ 2.6 | ▲ 8.1 | ▲ 19.3 | ▲ 18.1 | ▲ 18.4 | ▲ 3.5 | ▲ 24.7 | ▲ 8.5 | ▲ 7.8 | ▲ 19.0 | ▲ 14.7 | ▲ 15.1 | ▲ 2.9 | ▲ 9.9 | 2.4 | ▲ 5.9 | ▲ 29.4 | ▲ 25.1 | Metal & Machinery |
| Other Manufacturing | ▲ 10.4 | ▲ 3.3 | ▲ 2.0 | ▲ 4.7 | ▲ 1.2 | ▲ 12.1 | ▲ 8.5 | ▲ 18.3 | ▲ 23.8 | ▲ 19.8 | ▲ 5.4 | ▲ 10.1 | ▲ 6.4 | ▲ 12.0 | ▲ 8.3 | 1.2 | ▲ 14.5 | ▲ 8.7 | ▲ 5.7 | Other Manufacturing |
| Non-Manufacturing | ▲ 3.0 | ▲ 1.6 | ▲ 2.2 | 5.0 | 0.1 | ▲ 0.3 | ▲ 11.8 | ▲ 4.5 | ▲ 12.0 | ▲ 3.7 | ▲ 7.2 | ▲ 5.8 | 0.6 | ▲ 4.1 | ▲ 0.1 | ▲ 4.5 | ▲ 2.8 | 4.9 | ▲ 3.8 | Non-Manufacturing |
| ①Wholesale Trade | ▲ 7.6 | ▲ 0.5 | 1.4 | ▲ 0.1 | 4.1 | 13.0 | 5.3 | ▲ 1.0 | ▲ 6.2 | ▲ 20.5 | ▲ 3.2 | ▲ 14.6 | ▲ 6.3 | 3.1 | ▲ 5.3 | ▲ 10.9 | ▲ 16.2 | 4.2 | ▲ 1.7 | ①Wholesale Trade |
| Fabric, clothing, food | 4.4 | ▲ 1.0 | 1.0 | ▲ 2.8 | 18.7 | 14.7 | 17.3 | 7.5 | ▲ 8.7 | ▲ 5.3 | ▲ 7.9 | ▲ 10.0 | ▲ 3.7 | 1.6 | 0.0 | ▲ 6.0 | ▲ 14.0 | ▲ 4.2 | 0.4 | Fabric, clothing, food |
| Machinery, Construction Material | ▲ 16.4 | ▲ 0.3 | 0.6 | 1.4 | ▲ 7.0 | 8.0 | 0.6 | ▲ 7.2 | ▲ 3.2 | ▲ 28.7 | 0.7 | ▲ 16.5 | ▲ 8.1 | 4.0 | ▲ 9.7 | ▲ 14.8 | ▲ 19.0 | 5.9 | ▲ 4.0 | Machinery, Construction Material |
| ②Retail Trade | ▲ 14.7 | ▲ 11.9 | ▲ 8.7 | ▲ 8.0 | ▲ 14.2 | ▲ 17.2 | ▲ 17.5 | ▲ 12.9 | ▲ 8.5 | 0.0 | ▲ 10.9 | ▲ 11.1 | ▲ 11.3 | ▲ 9.7 | ▲ 7.5 | ▲ 18.3 | ▲ 23.7 | ▲ 9.9 | ▲ 12.0 | ②Retail Trade |
| Durable consumer goods | ▲ 14.7 | ▲ 21.4 | ▲ 17.7 | ▲ 9.4 | ▲ 19.2 | ▲ 6.7 | ▲ 10.3 | ▲ 14.6 | ▲ 19.5 | ▲ 14.2 | ▲ 10.9 | ▲ 16.1 | ▲ 4.3 | ▲ 12.2 | ▲ 7.1 | ▲ 16.8 | ▲ 12.7 | ▲ 5.7 | ▲ 9.8 | Durable consumer goods |
| Nondurable consumer goods | ▲ 14.4 | ▲ 9.9 | ▲ 7.6 | ▲ 5.7 | ▲ 14.1 | ▲ 19.4 | ▲ 19.3 | ▲ 12.6 | ▲ 6.2 | 3.1 | ▲ 11.1 | ▲ 10.1 | ▲ 12.5 | ▲ 9.1 | ▲ 8.5 | ▲ 16.4 | ▲ 27.1 | ▲ 10.8 | ▲ 12.1 | Nondurable consumer goods |
| ③Restaurants | 12.4 | 20.0 | ▲ 4.2 | 26.1 | 8.3 | 16.5 | ▲ 5.1 | ▲ 3.7 | ▲ 0.3 | ▲ 12.1 | ▲ 2.8 | ▲ 9.2 | 14.9 | ▲ 14.9 | 2.3 | 0.2 | 19.6 | 22.0 | 3.5 | ③Restaurants |
| ④Services | ▲ 4.3 | ▲ 5.7 | 4.0 | 5.5 | 9.0 | 7.4 | ▲ 4.1 | 2.5 | ▲ 15.3 | 5.1 | ▲ 0.1 | 3.6 | 8.1 | 13.5 | 6.5 | 2.0 | 13.3 | 11.2 | ▲ 0.2 | ④Services |
| for businesses | ▲ 4.8 | 0.2 | ▲ 10.0 | ▲ 12.4 | ▲ 3.6 | ▲ 5.8 | ▲ 2.4 | 3.8 | ▲ 4.2 | ▲ 6.8 | 22.4 | ▲ 10.4 | ▲ 6.2 | ▲ 3.0 | ▲ 0.5 | ▲ 4.5 | ▲ 1.3 | 3.2 | ▲ 1.3 | for businesses |
| for consumers | ▲ 3.9 | ▲ 7.3 | 8.5 | 11.2 | 12.5 | 10.8 | ▲ 6.2 | 2.1 | ▲ 18.9 | 9.8 | ▲ 7.0 | 10.0 | 13.7 | 19.5 | 8.6 | 4.4 | 18.4 | 12.9 | ▲ 0.5 | for consumers |
| ⑤Construction | ▲ 7.1 | ▲ 6.0 | ▲ 7.5 | ▲ 1.4 | ▲ 1.5 | ▲ 10.3 | ▲ 14.4 | ▲ 3.8 | ▲ 21.1 | ▲ 9.1 | ▲ 24.2 | ▲ 13.8 | ▲ 15.2 | ▲ 19.6 | ▲ 3.2 | 0.0 | ▲ 16.1 | 3.4 | ▲ 1.1 | ⑤Construction |
| ⑥Transport | 10.6 | 13.1 | 16.8 | 6.5 | 1.4 | 7.1 | ▲ 6.7 | 9.2 | ▲ 11.0 | ▲ 2.9 | ▲ 8.7 | 6.8 | ▲ 1.0 | ▲ 21.3 | ▲ 8.5 | ▲ 3.9 | 2.4 | ▲ 3.3 | ▲ 1.9 | ⑥Transport |
| Road Transport | 11.3 | 10.6 | 18.9 | 8.0 | 3.7 | 5.8 | ▲ 7.9 | 9.8 | ▲ 8.6 | ▲ 1.4 | ▲ 3.2 | 11.0 | ▲ 2.5 | ▲ 22.5 | ▲ 8.9 | ▲ 2.6 | 5.4 | ▲ 4.9 | ▲ 6.0 | Road Transport |
| Private Taxi | 6.1 | 17.9 | 4.6 | ▲ 0.3 | ▲ 1.8 | 15.7 | 10.2 | 0.8 | ▲ 43.1 | ▲ 14.3 | ▲ 39.0 | ▲ 28.7 | 17.4 | ▲ 21.8 | ▲ 16.1 | ▲ 23.5 | ▲ 15.8 | 0.6 | 9.4 | Private Taxi |
| All Industries | ▲ 4.2 | ▲ 1.7 | ▲ 2.5 | 3.0 | ▲ 1.2 | ▲ 1.7 | ▲ 11.5 | ▲ 6.3 | ▲ 12.3 | ▲ 4.9 | ▲ 7.6 | ▲ 6.5 | ▲ 0.7 | ▲ 4.5 | ▲ 1.1 | ▲ 3.8 | ▲ 3.8 | 2.5 | ▲ 5.2 | All Industries |

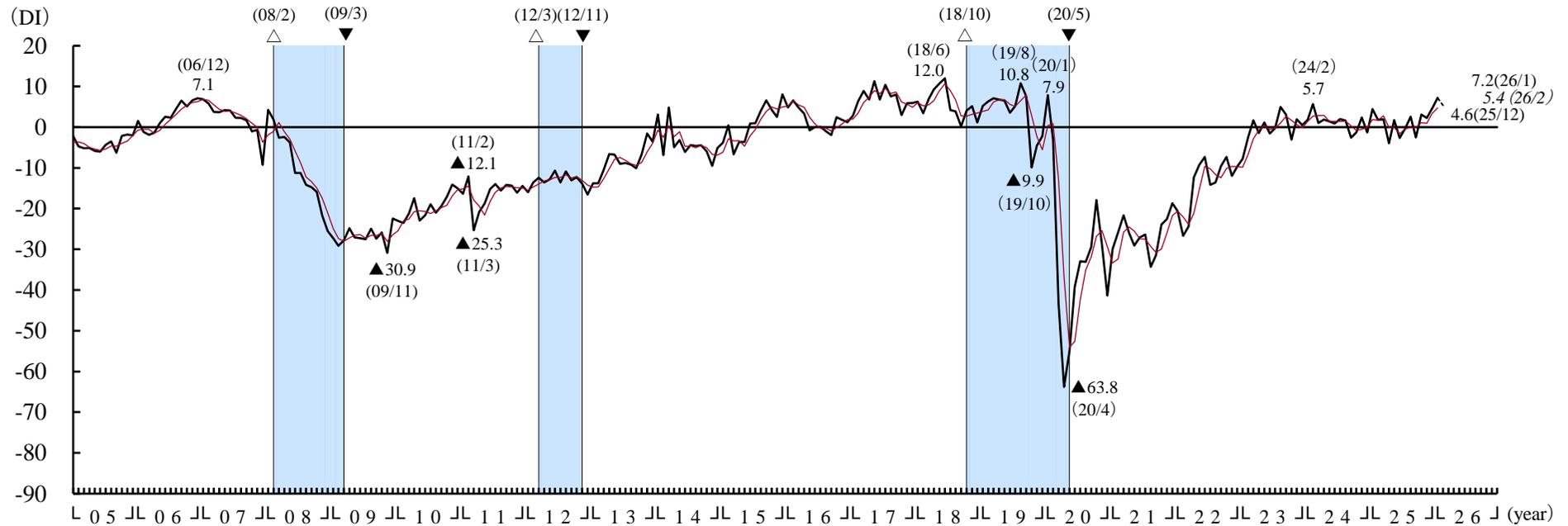
Note: 1 Shaded when the DI decreases compared with the last month.

2 DIs are seasonally adjusted by industry.

2 Profit

Figure 3 Profit DI (All Industries, Seasonally Adjusted)

| YYYYMM | 2025/1 | 2025/2 | 2025/3 | 2025/4 | 2025/5 | 2025/6 | 2025/7 | 2025/8 | 2025/9 | 2025/10 | 2025/11 | 2025/12 | 2026/1 | 2026/2 |
|----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|---------|---------|--------|--------|
| Result | 4.5 | 1.8 | 1.9 | ▲ 3.9 | 1.7 | ▲ 2.6 | ▲ 0.3 | 2.6 | ▲ 2.5 | 3.1 | 2.3 | 4.6 | 7.2 | - |
| Forecast | 0.4 | 3.2 | 3.6 | 0.5 | ▲ 2.4 | 1.9 | ▲ 1.2 | 4.0 | 0.6 | 2.8 | ▲ 0.5 | 4.9 | 4.2 | 5.4 |



Note: DI = percentage of answering "Positive" minus percentage of answering "Negative" for the question: "How is your profit?"